# 403(b) Plan Response to Changing Conditions 

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## Introduction

PSCA's 403(b) Plan Response to Changing Conditions reflects responses from 599 not-for-profit organizations that currently sponsor a 403(b) plan. Data in this survey is often categorized by plan size. Plan size is determined by the number of active participants in the organization's plan. Please note that the figures in the survey do not always add up to 100.0 percent due to rounding. Each section includes graphs that illustrate some of the data. These graphs do not necessarily correlate directly to a data table. Please direct questions or comments to research@psca.org or 312.419.1863x203.

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## Overview of Results

In October 2010, PSCA conducted a snapshot survey of 403(b) plan sponsors to determine how they are responding to multiple changes in today's economic and regulatory environment. We received 599 responses from 403(b) plan sponsors of varying sizes and geographical locations. Overall, the results show that plan sponsors are adapting to the new regulations and coping with difficult economic times.

The majority of 403(b) plan sponsors made no changes to their matching contribution (73.3 percent) or to their non-matching organization contribution ( 74.6 percent) in the last three years. Organizations that suspended contributions are restoring them, while organizations that reduced contributions are maintaining them at reduced levels. 14.5 percent of 403(b) plan sponsors that offered a matching contribution on December 31, 2007 have suspended it, with 40.0 percent of those organizations already restoring it. Of organizations that offered a non-matching contribution on December 31, 2007, 12.5 percent of organizations suspended it, with 30.2 percent already restoring it.

Plan sponsors took a variety of actions in the last year in response to regulatory and economic changes. 47.9 percent of organizations increased their employee education efforts, and 22.6 percent of organizations added investment advice for participants. 30.5 percent of organizations changed the investment lineup, including 48.0 percent of large organizations. 18.0 percent of organizations have taken other plan-related actions in the last year. 403(b) plan sponsors are also scrutinizing fees more closely, with 49.7 percent of respondents doing so ( 74.0 percent of large organizations). 46.6 percent of organizations have an accountable committee responsible for reviewing fund performance and/or plan compliance ( 82.0 percent of large organizations).

Organizations indicated that participants are continuing to contribute to the plan; in fact, many reported an increase in the number of participants contributing to the plan. 40.0 percent of organizations reported no change to plan participation rates, and 37.9 percent indicated an increase in plan participation. Only 14.5 percent of organizations indicated a decrease. However, 92.0 percent of organizations that suspended the matching contribution reported a decrease in plan participation; and, 44.0 percent of plans that restored their matching contributions reported in increase in participation.

In additions, employees contributing to the plan are maintaining deferral levels. More than 50.0 percent of plans reported no change to participant deferral rates, and 11.4 percent indicated an increase. Only 13.1 percent indicated a decrease. Similar to decreases in plan participation rates, more organizations that suspended the matching contribution indicated a decrease in participant deferral levels (57.9 percent) than those that made no change (12.4 percent).

Not-for-profit organizations have been faced with declining revenue as a struggling economy has reduced charitable donations, restricting annual budgets. At the same time, new regulations from the IRS and DOL have added additional plan administration responsibilities for 403(b) plan sponsors. Organizations are adapting to these multiple challenges and making appropriate changes.

## Demographic Information

Table 1: Respondent Demographics by Organization Size and ERISA Status

| Plan Size <br> (\# of Participants) | ERISA <br> \# of <br> Plans |  | \% of All <br> Plans | \# of <br> Plans |  | $\%$ of All <br> Plans | \# of All <br> Plans | $\%$ of All <br> Plans |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 168 | $28.0 \%$ | 33 | $5.5 \%$ | 48 | $8.0 \%$ | \# of <br> Plans | $\%$ of All <br> Plans |
| $50-199$ | 165 | $27.5 \%$ | 17 | $2.8 \%$ | 8 | $1.3 \%$ | 190 | $31.6 \%$ |
| $200-999$ | 87 | $14.5 \%$ | 20 | $3.3 \%$ | 3 | $0.5 \%$ | 110 | $18.4 \%$ |
| 1,000 or More | 33 | $5.5 \%$ | 16 | $2.7 \%$ | 1 | $0.2 \%$ | 50 | $8.3 \%$ |
| All Plans | 453 | 75.6 | 86 | $14.4 \%$ | 60 | $10.0 \%$ | 599 | $100.0 \%$ |

Table 2: ERISA Status of Plans by Plan Size

| Plan Size <br> (\# of Participants) | ERISA | Non-ERISA | Unsure | Total |
| :--- | :---: | :---: | :---: | :---: |
| $1-49$ | $67.5 \%$ | $13.3 \%$ | $19.3 \%$ | $100.1 \%$ |
| $50-199$ | $86.8 \%$ | $8.9 \%$ | $4.2 \%$ | $99.9 \%$ |
| $200-999$ | $79.1 \%$ | $18.2 \%$ | $2.7 \%$ | $100.0 \%$ |
| 1,000 or More | $66.0 \%$ | $32.0 \%$ | $2.0 \%$ | $100.0 \%$ |
| All Plans | $75.60 \%$ | $14.40 \%$ | $10.0 \%$ | $100.0 \%$ |

Graph 1: ERISA Status of Plans by Plan Size


Table 3: Respondents by Industry Type and ERISA Status

| Industry | ERISA Status |  |  |  |  |  | All Plans |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ERISA |  | Non-ERISA |  | Unsure |  |  |  |
|  | $\begin{gathered} \hline \text { \# of } \\ \text { Plans } \end{gathered}$ | \% of Plans* | $\begin{gathered} \hline \text { \# of } \\ \text { Plans } \end{gathered}$ | \% of Plans* | \# of All Plans | \% of Plans* | $\begin{gathered} \text { \# of } \\ \text { Plans } \end{gathered}$ | \% of All Plans** |
| Arts/Cultural | 13 | 81.3\% | 1 | 6.3\% | 2 | 12.5\% | 16 | 2.7\% |
| Association | 37 | 90.2\% | 1 | 2.4\% | 3 | 7.3\% | 41 | 6.8\% |
| Foundation | 20 | 74.1\% | 6 | 22.2\% | 1 | 3.7\% | 27 | 4.5\% |
| Healthcare | 28 | 87.5\% | 3 | 9.4\% | 1 | 3.1\% | 32 | 5.3\% |
| Higher Education | 73 | 69.5\% | 27 | 25.7\% | 5 | 4.8\% | 105 | 17.5\% |
| Hospitals | 20 | 87.0\% | 2 | 8.7\% | 1 | 4.3\% | 23 | 3.8\% |
| K-12 Education | 82 | 73.9\% | 16 | 14.4\% | 13 | 11.7\% | 111 | 18.5\% |
| Library/Museum | 26 | 70.3\% | 4 | 10.8\% | 7 | 18.9\% | 37 | 6.2\% |
| Other Education | 28 | 62.2\% | 5 | 11.1\% | 12 | 26.7\% | 45 | 7.5\% |
| Religious Institution | 4 | 20.0\% | 14 | 70.0\% | 2 | 10.0\% | 20 | 3.3\% |
| Research/Science/Environmental | 29 | 82.9\% | 2 | 5.7\% | 4 | 11.4\% | 35 | 5.8\% |
| Social Services | 78 | 88.6\% | 3 | 3.4\% | 7 | 8.0\% | 88 | 14.7\% |
| Other | 15 | 78.9\% | 2 | 10.5\% | 2 | 10.5\% | 19 | 3.2\% |

*Percentage of industry plans.
**Percentage of all plans.

Graph 2: Respondents by Industry


## Matching Organization Contributions

Table 4: Changes Made to Matching Organization Contributions in 2008-2010 by Plan Size

| Change | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or <br> More | All Plans |
| Reduced the Match, Still Reduced | $5.1 \%$ | $10.3 \%$ | $10.5 \%$ | $15.4 \%$ | $9.0 \%$ |
| Reduced the Match, Then Restored It | $0.0 \%$ | $0.8 \%$ | $0.0 \%$ | $0.0 \%$ | $0.3 \%$ |
| Suspended the Match, Still Suspended | $11.1 \%$ | $8.7 \%$ | $3.9 \%$ | $11.5 \%$ | $8.7 \%$ |
| Suspended the Match, Then Restored It | $7.7 \%$ | $4.0 \%$ | $7.9 \%$ | $0.0 \%$ | $5.8 \%$ |
| Increased or Instituted a Match | $4.3 \%$ | $1.6 \%$ | $2.6 \%$ | $3.8 \%$ | $2.9 \%$ |
| None | $71.8 \%$ | $74.6 \%$ | $75.0 \%$ | $69.2 \%$ | $73.3 \%$ |

Responses are from 345 organizations that offered a matching contribution as of December 31, 2007.

Graph 3: Changes Made to Matching Organization Contribution in 2008-2010


Table 5: Changes Made to Matching Organization Contributions in 2008-2010 by Industry

| Industry | Reduce the <br> Match | Reduce <br> then <br> Restore | Suspend <br> the Match | Suspend <br> then <br> Restore | Increase or <br> Institute | No Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Arts/Cultural and <br> Library/Museum | $15.4 \%$ | $0.0 \%$ | $3.8 \%$ | $19.2 \%$ | $3.8 \%$ | $57.7 \%$ |
| Association/Foundation | $3.3 \%$ | $0.0 \%$ | $0.0 \%$ | $3.3 \%$ | $3.3 \%$ | $90.0 \%$ |
| Higher Education | $12.1 \%$ | $1.5 \%$ | $4.5 \%$ | $3.0 \%$ | $6.1 \%$ | $72.7 \%$ |
| Hospitals and Other <br> Healthcare | $11.1 \%$ | $0.0 \%$ | $11.1 \%$ | $2.8 \%$ | $2.8 \%$ | $72.2 \%$ |
| K-12 Education | $8.8 \%$ | $0.0 \%$ | $8.8 \%$ | $2.5 \%$ | $2.5 \%$ | $77.5 \%$ |
| Other Education | $4.3 \%$ | $0.0 \%$ | $26.1 \%$ | $13.0 \%$ | $0.0 \%$ | $56.5 \%$ |
| Religious Institution* | $13.3 \%$ | $0.0 \%$ | $13.3 \%$ | $0.0 \%$ | $0.0 \%$ | $73.3 \%$ |
| Research/Science* | $14.3 \%$ | $0.0 \%$ | $7.1 \%$ | $0.0 \%$ | $0.0 \%$ | $78.6 \%$ |
| Social Services | $4.3 \%$ | $0.0 \%$ | $8.5 \%$ | $10.6 \%$ | $2.1 \%$ | $74.5 \%$ |

*Small sample size.
Table 6: Percentage of Organizations that Suspended or Reduced the Match Since January 1, 2008 that Plan to Restore it Within the Next Six Months

|  | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or More* | All Plans |
| Percentage of Organizations | $21.1 \%$ | $4.8 \%$ | $14.3 \%$ | $50.0 \%$ | $\mathbf{1 5 . 7 \%}$ |

*Small sample size.
Graph 4: Percentage of Organizations that Have Restored the Match or Plan to Restore it within Six Months


## Non-Matching Organization Contributions

Table 7: Changes Made to Non-Matching Organization Contributions in 2008-2010

| Change | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or <br> More | All Plans |
| Reduced the Non-match, Still Reduced | $8.6 \%$ | $6.8 \%$ | $5.0 \%$ | $\mathbf{1 2 . 5 \%}$ | $7.7 \%$ |
| Reduced the Non-match, Then Restored It | $1.6 \%$ | $1.1 \%$ | $0.0 \%$ | $0.0 \%$ | $1.1 \%$ |
| Suspended the Non-match, Still Suspended | $12.5 \%$ | $8.0 \%$ | $7.5 \%$ | $0.0 \%$ | $9.6 \%$ |
| Suspended the Non-match, Then Restored It | $3.1 \%$ | $2.3 \%$ | $5.0 \%$ | $0.0 \%$ | $2.9 \%$ |
| Increased or Instituted a Non-match | $4.7 \%$ | $4.5 \%$ | $2.5 \%$ | $0.0 \%$ | $4.0 \%$ |
| None | $69.5 \%$ | $77.3 \%$ | $80.0 \%$ | $87.5 \%$ | $74.6 \%$ |

Responses are from 272 organizations that offered a non-matching organization contribution as of December 31, 2007.

## Graph 5: Changes Made to Non-Matching Organization Contributions in 2008-2010



Table 8: Changes Made to Non-Matching Organization Contributions in 2008-2010 by Industry

| Industry | Reduce the <br> Non-Match | Reduce <br> then <br> Restore | Suspend <br> the Non- <br> Match | Suspend <br> then <br> Restore | Increase or <br> Institute | No Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Arts/Cultural and <br> Library/Museum | $19.4 \%$ | $3.2 \%$ | $12.9 \%$ | $3.2 \%$ | $3.2 \%$ | $58.1 \%$ |
| Association/Foundation | $0.0 \%$ | $0.0 \%$ | $7.5 \%$ | $5.0 \%$ | $2.5 \%$ | $85.0 \%$ |
| Higher Education | $7.7 \%$ | $0.0 \%$ | $10.3 \%$ | $2.6 \%$ | $2.6 \%$ | $76.9 \%$ |
| Hospitals and Other <br> Healthcare | $5.6 \%$ | $0.0 \%$ | $5.6 \%$ | $0.0 \%$ | $0.0 \%$ | $88.9 \%$ |
| K-12 Education | $2.4 \%$ | $0.0 \%$ | $9.5 \%$ | $0.0 \%$ | $7.1 \%$ | $81.0 \%$ |
| Other Education | $8.7 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $4.3 \%$ | $87.0 \%$ |
| Religious Institution* | $14.3 \%$ | $0.0 \%$ | $14.3 \%$ | $0.0 \%$ | $0.0 \%$ | $71.4 \%$ |
| Research/Science* | $8.3 \%$ | $8.3 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $83.3 \%$ |
| Social Services | $8.5 \%$ | $0.0 \%$ | $17.0 \%$ | $6.4 \%$ | $6.4 \%$ | $61.7 \%$ |

*Small sample size.
Table 9: Percentage of Organizations that Suspended or Reduced the Non-Matching Contribution Since January 1, 2008 that Plan to Restore it Within the Next Six Months

|  | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9 *}$ | $\mathbf{1 , 0 0 0}$ or More* | All Plans |
|  | $4.3 \%$ | $16.7 \%$ | $40.0 \%$ | $0.0 \%$ | $11.9 \%$ |

*Small sample size.
Graph 6: Percentage of Organizations that Have Restored the Non-Match or Plan to Restore it within Six Months


## Organization Response

Table 10: Plan-Related Actions Taken Within the Last Year

| Action | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or <br> More | All Plans |
| Changed the Investment Lineup | $21.3 \%$ | $34.4 \%$ | $36.5 \%$ | $48.0 \%$ | $30.5 \%$ |
| Increased Employee Education | $36.9 \%$ | $50.0 \%$ | $64.2 \%$ | $58.0 \%$ | $47.9 \%$ |
| Added Investment Advice | $17.4 \%$ | $29.4 \%$ | $26.5 \%$ | $14.3 \%$ | $22.6 \%$ |
| Delayed Planned Plan Design Changes | $5.0 \%$ | $11.6 \%$ | $8.9 \%$ | $8.3 \%$ | $8.1 \%$ |
| Hired an Investment Consultant | $3.0 \%$ | $12.8 \%$ | $13.6 \%$ | $24.0 \%$ | $9.8 \%$ |
| Other | $12.5 \%$ | $21.0 \%$ | $22.9 \%$ | $24.0 \%$ | $18.0 \%$ |

Graph 7: Plan Related Actions Taken Within the Last Year by Plan Size


Action
$\square$ 1-49 ■50-199 ■ 200-999 ■1000+ ■All Plans

Table 11: Percentage of Organizations that are More Closely Scrutinizing the Fees Paid By the Plan and Participants

|  | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or More | All Plans |
|  | $35.2 \%$ | $54.0 \%$ | $63.6 \%$ | $\mathbf{7 4 . 0 \%}$ | $\mathbf{4 9 . 7 \%}$ |

Table 12: Percentage of Organizations that Feel Their Provider is Providing Fee Information in a Way that is Easy to Analyze

|  | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or More | All Plans |
| Percentage of Organizations | $60.3 \%$ | $62.2 \%$ | $63.1 \%$ | $62.2 \%$ | $61.9 \%$ |

Table 13: Percentage of Organizations that Have an Accountable Committee Responsible for Reviewing Fund Performance and/or Plan Compliance

|  | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or More | All Plans |
|  | $27.9 \%$ | $52.4 \%$ | $62.4 \%$ | $\mathbf{8 2 . 0} \%$ | $46.6 \%$ |

Table14: Percentage of Organizations that are Monitoring Whether Participants are on Track for Retirement

|  | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or More | All Plans |
|  | $6.8 \%$ | $8.5 \%$ | $9.3 \%$ | $\mathbf{2 4 . 0} \%$ | $9.2 \%$ |

Table 15: Percentage of Organizations that Have Made Changes to their 403(b) Plan Due to the Changing Landscape of Healthcare Reform

|  | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or More | All Plans |
| Percentage of Organizations | $4.5 \%$ | $5.9 \%$ | $3.7 \%$ | $\mathbf{4 . 0} \%$ | $4.7 \%$ |

Table 16: Percentage of Organizations that Have Consolidated the Number of Service Providers for their Plan in the Last Year

|  | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or More | All Plans |
| Percentage of Organizations | $2.9 \%$ | $5.8 \%$ | $10.1 \%$ | $\mathbf{1 4 . 0 \%}$ | $6.1 \%$ |

58.8 percent of organizations that consolidated providers now have one plan provider. The average number before consolidation was 10.5 and after consolidation was 4.2.

## Participant Response

Table 17: Change in the Number of Participants Contributing to the Plan in the Last Year by Plan Size

| Change to Participation | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or More | All Plans |
| No Change | $49.4 \%$ | $34.9 \%$ | $33.0 \%$ | $\mathbf{2 8 . 0} \%$ | $40.0 \%$ |
| Decrease | $18.5 \%$ | $12.4 \%$ | $11.0 \%$ | $10.0 \%$ | $14.5 \%$ |
| Increase | $28.4 \%$ | $41.4 \%$ | $47.7 \%$ | $50.0 \%$ | $37.9 \%$ |
| Unsure | $3.7 \%$ | $11.3 \%$ | $8.3 \%$ | $12.0 \%$ | $7.7 \%$ |
| Total | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ | $100.1 \%$ |

Graph 8: Change in the Number of Participants Contributing to the Plan in the Last Year by Plan Size


Table 18: Change in the Number of Participants Contributing to the Plan in the Last Year by Industry

| Industry | Participation Change |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Increased | Decreased | Unsure | No Change |
| Arts/Cultural and Library/Museum | $26.4 \%$ | $9.4 \%$ | $9.4 \%$ | $54.7 \%$ |
| Association | $29.3 \%$ | $2.4 \%$ | $9.8 \%$ | $58.5 \%$ |
| Foundation | $38.5 \%$ | $11.5 \%$ | $7.7 \%$ | $42.3 \%$ |
| Healthcare (Other than Hospitals) | $50.0 \%$ | $9.4 \%$ | $9.4 \%$ | $31.3 \%$ |
| Higher Education | $43.1 \%$ | $11.8 \%$ | $9.8 \%$ | $35.3 \%$ |
| Hospitals | $43.5 \%$ | $13.0 \%$ | $21.7 \%$ | $21.7 \%$ |
| K-12 Education | $40.0 \%$ | $12.7 \%$ | $3.6 \%$ | $43.6 \%$ |
| Other Education | $22.5 \%$ | $17.5 \%$ | $2.5 \%$ | $57.5 \%$ |
| Religious Institution | $30.0 \%$ | $25.0 \%$ | $0.0 \%$ | $45.0 \%$ |
| Research/Science | $41.2 \%$ | $8.8 \%$ | $5.9 \%$ | $44.1 \%$ |
| Social Services | $41.4 \%$ | $24.1 \%$ | $8.0 \%$ | $26.4 \%$ |

Table 19: Change in the Number of Participants Contributing to the Plan in the Last Year by Change to Organization Matching Contribution

| Change to Match | Participation Change |  |  | Total |
| :--- | :---: | :---: | :---: | :---: |
|  | Increased | Decreased | No Change |  |
| Increased or Instituted a Match | $55.6 \%$ | $0.0 \%$ | $44.4 \%$ | $100.0 \%$ |
| No Change to Match | $47.0 \%$ | $7.7 \%$ | $45.3 \%$ | $100.0 \%$ |
| Reduced the Match, Still Reduced | $33.3 \%$ | $22.2 \%$ | $44.4 \%$ | $99.9 \%$ |
| Suspended the Match, Still Suspended | $4.0 \%$ | $92.0 \%$ | $4.0 \%$ | $100.0 \%$ |
| Suspended the Match, Then Restored It | $44.4 \%$ | $16.7 \%$ | $38.9 \%$ | $100.0 \%$ |
| No Matching Contribution | $14.9 \%$ | $39.4 \%$ | $45.7 \%$ | $100.0 \%$ |

Graph 9: Change in the Number of Participants Contributing to the Plan in the Last Year by Change to Organization Matching Contribution


Table 20: Change in Participant Deferral Rates in the Last Year by Plan Size

| Change to Deferral Rates | Plan Size (\# of Participants) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 - 4 9}$ | $\mathbf{5 0 - 1 9 9}$ | $\mathbf{2 0 0 - 9 9 9}$ | $\mathbf{1 , 0 0 0}$ or More | All Plans |
| No Change | $63.1 \%$ | $49.7 \%$ | $46.8 \%$ | $40.0 \%$ | $53.9 \%$ |
| Decrease | $11.2 \%$ | $14.4 \%$ | $11.0 \%$ | $22.0 \%$ | $13.1 \%$ |
| Increase | $8.4 \%$ | $11.8 \%$ | $17.4 \%$ | $12.0 \%$ | $11.4 \%$ |
| Unsure | $17.3 \%$ | $24.1 \%$ | $24.8 \%$ | $26.0 \%$ | $21.5 \%$ |
| Total | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ | $99.9 \%$ |

Graph 10: Change in Participant Deferral Rates in the Last Year by Plan Size


Table 21: Change in Participant Deferral Rates in the Last Year by Industry

| Industry | Participant Deferral Rate Change |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Increased | Decreased | Unsure | No Change |
| Arts/Cultural and Library/Museum | $9.4 \%$ | $5.7 \%$ | $18.9 \%$ | $66.0 \%$ |
| Association | $7.3 \%$ | $7.3 \%$ | $26.8 \%$ | $58.5 \%$ |
| Foundation | $14.8 \%$ | $0.0 \%$ | $14.8 \%$ | $70.4 \%$ |
| Healthcare (Other than Hospitals) | $9.4 \%$ | $21.9 \%$ | $31.3 \%$ | $37.5 \%$ |
| Higher Education | $6.7 \%$ | $10.6 \%$ | $29.8 \%$ | $52.9 \%$ |
| Hospitals | $13.0 \%$ | $34.8 \%$ | $21.7 \%$ | $30.4 \%$ |
| K-12 Education | $17.4 \%$ | $13.8 \%$ | $9.2 \%$ | $59.6 \%$ |
| Other Education | $2.3 \%$ | $9.1 \%$ | $15.9 \%$ | $72.7 \%$ |
| Religious Institution | $10.0 \%$ | $10.0 \%$ | $10.0 \%$ | $70.0 \%$ |
| Research/Science | $20.6 \%$ | $14.7 \%$ | $11.8 \%$ | $52.9 \%$ |
| Social Services | $13.6 \%$ | $18.2 \%$ | $35.2 \%$ | $33.0 \%$ |

Table 22: Change in Participant Deferral Rates in the Last Year by Change to Organization Matching Contribution

| Change to Match | Participant Deferral Rate Change |  |  | Total |
| :--- | :---: | :---: | :---: | :---: |
|  | Increased | Decreased | No Change |  |
| Increased or Instituted a Match | $22.2 \%$ | $0.0 \%$ | $77.8 \%$ | $100.0 \%$ |
| No Change to Match | $12.9 \%$ | $12.4 \%$ | $74.8 \%$ | $100.1 \%$ |
| Reduced the Match, Still Reduced | $7.4 \%$ | $29.6 \%$ | $63.0 \%$ | $100.0 \%$ |
| Suspended the Match, Still Suspended | $5.3 \%$ | $57.9 \%$ | $36.8 \%$ | $100.0 \%$ |
| Suspended the Match, Then Restored It | $37.5 \%$ | $12.5 \%$ | $50.0 \%$ | $100.0 \%$ |
| No Matching Contribution | $16.8 \%$ | $16.8 \%$ | $66.5 \%$ | $100.1 \%$ |

Graph 11: Change in Participant Deferral Rates in the Last Year by Change to Organization Matching Contribution

$\square$ Decreased Deferrals $\square$ No Change $\square$ Increased Deferrals

